



ARCHITECTURAL WALL SYSTEMS

KRAUSE GATEWAY CENTER

DES MOINES, IOWA

PHOTO BY MICHEL DENANCÉ



38. SALES

SALES UP, BUT SIGNS OF SLOWING?

44. MARKET

COMMERCIAL CONSTRUCTION, NORTHEAST REGION, DRIVE MARKET

•

50. CHALLENGES

LABOR, SCHEDULING, TARIFFS

•

54. COMPANIES

RANKED BY SALES, PLUS TOP GLAZIER PARTNERS

## SALES UP, BUT SIGNS OF SLOWING?

The glazing market remained strong in 2018, with gross sales for Top 50 Glaziers at nearly \$4 billion. A slight majority of Top 50 Glaziers—55 percent—reported year-over-year growth from 2017 to 2018. Eight Top 50 companies opened new locations or expanded existing facilities. And expansions and new locations meant new equipment for many companies.

However, several survey data points indicate a slowdown in growth. While 55 percent of companies reported gains in 2018, the number is down from 67 percent in 2017 and 74 percent in 2016.

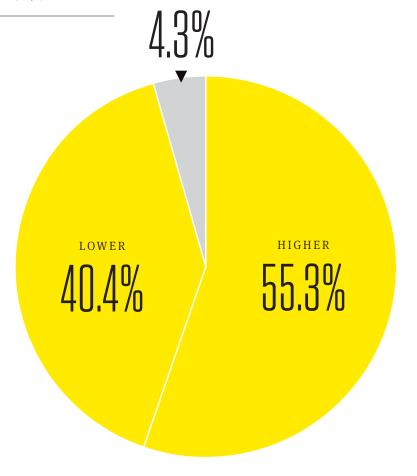
Gross sales, while impressive at \$3.8 billion for all Top 50 companies, were down 12 percent compared to the previous year. Part of the decrease in gross sales appears to come from declining sales among the industry's largest firms. Last year's No. 1 firm topped \$600 million in sales; this year, the largest firm reported sales under \$500 million. The number of companies reporting sales above \$100 million fell from 12 in 2017 to nine in 2018.

The number of companies in the lowest sales range of the Top 50—\$20-\$30 million—rose from 12 companies in 2017 to 18 companies in 2018.

The slowdown in growth among glaziers mirrors the trend in the overall construction economy in 2018. As reported in Glass Magazine's 2019 forecast in the January/ February issue, overall construction starts in dollars rose about 3 percent in 2018, the smallest increase in the last six years. Growth in many construction categories slowed, with a few exceptions, including multifamily housing and commercial building, which remained at an increase of 2 percent for both 2017 and 2018.

O1 HOW DID TOP 50 GLAZIERS' 2018 SALES COMPARE TO 2017?



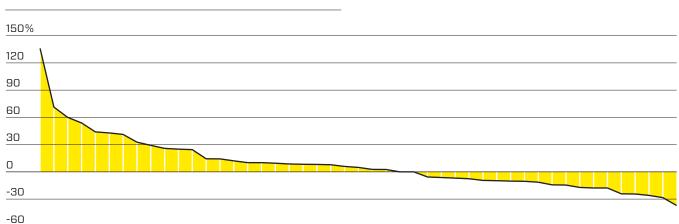


QUOTED

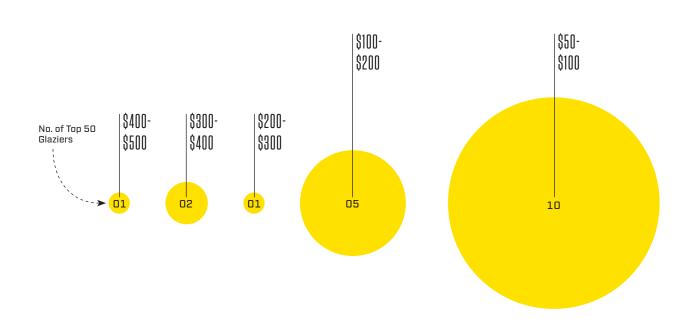
"THIS MANY YEARS
INTO AN ECONOMIC
EXPANSION IT'S NORMAL
TO THINK THE END IS
AROUND THE CORNER.
HOWEVER, RIGHT NOW
THE OUTLOOK REMAINS
POSITIVE FOR THE
NEXT 18-24 MONTHS.
THE NUMBER OF NEW
PROJECTS ON THE
STREET OUT FOR BIDDING
OR NEGOTIATION IS AS
STRONG AS EVER."

—JEFF HABER, MANAGING PARTNER, W&W GLASS, WWGLASS.COM





## O3 TOP 50 GLAZIERS, GROUPED BY SALES CATEGORY (IN MILLIONS)

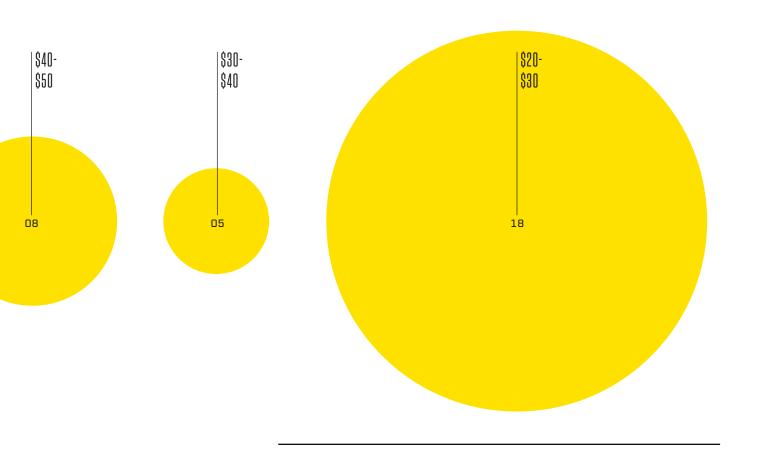


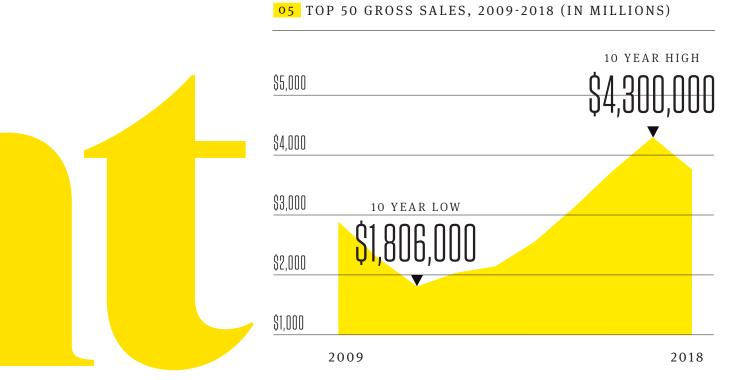
O4 NUMBER OF COMPANIES THAT OPENED OR EXPANDED LOCATIONS

QUOTED

"SINCE WE HAVE
A NEW SHOP
FACILITY, WE HAVE
PURCHASED A
WATER JET MACHINE,
SHEAR AND BRAKE,
AND TABLE SAWS
TO HELP US GROW
OUR FABRICATION
PROCESS."

— LARA NEDELTSCHEFF, MARKETING REPRESENTATIVE, LAFAYETTE METAL & GLASS CO., LMGNY.COM



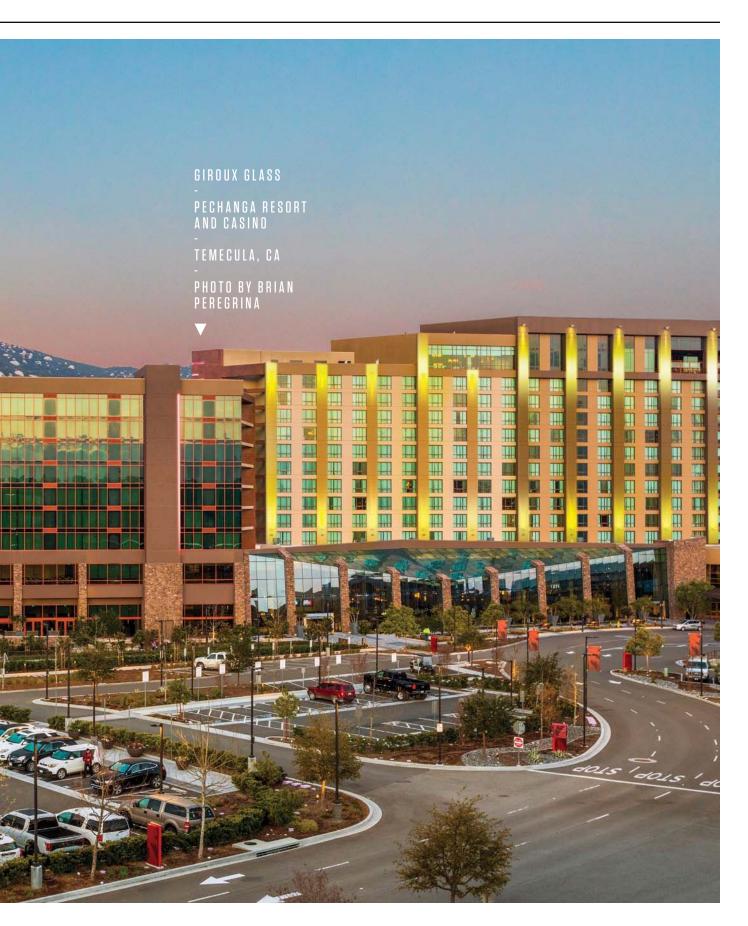


## QUOTED

"WE SEE OUR MARKET CONTINUING TO BE STRONG IN 2019 AND INTO 2020, WITH A STRONG FOCUS ON DESIGN ASSIST/DESIGN **BUILD PROJECTS. AS** THE LARGE EXTERIOR PROJECTS START TO DECREASE, WE WILL SEE [AN] INCREASE IN INTERIOR TENANT **IMPROVEMENT** PROJECTS AS WELL AS [IN] HEALTHCARE AND INSTITUTIONAL PROJECTS."

— LAURA MCCAFFERTY, MARKETING MANAGER, GLASS SOLUTIONS INC., GSICHICAGO.COM





## COMMERCIAL CONSTRUCTION, NORTHEAST REGION, DRIVE

The bidding environment showed signs of mild improvement in 2018. About half of reporting Top 50 companies posted higher bid levels, with only about 5 percent reporting a decline. Competition remained steady as 59 percent of companies said levels were the same as the year prior. About a third of companies also reported an increase in profit margins, with another 62 percent reporting no change from last year.

New construction dominated work for Top 50 companies, with about 84 percent of jobs. Looking by sector, commercial projects accounted for 48 percent of work, with institutional at 21 percent and multifamily at 15 percent. This marks a slight shift from 2017, when 45 percent of the market was commercial, 30 percent institutional and 20 percent multifamily.

In terms of geographic markets, the Northeast offers the most opportunity for growth, according to Top 50 companies. Nearly 50 percent of survey respondents identified the Northeast as having the most potential for growth in 2019. The Southeast followed with 33 percent and the Southwest with 31 percent.

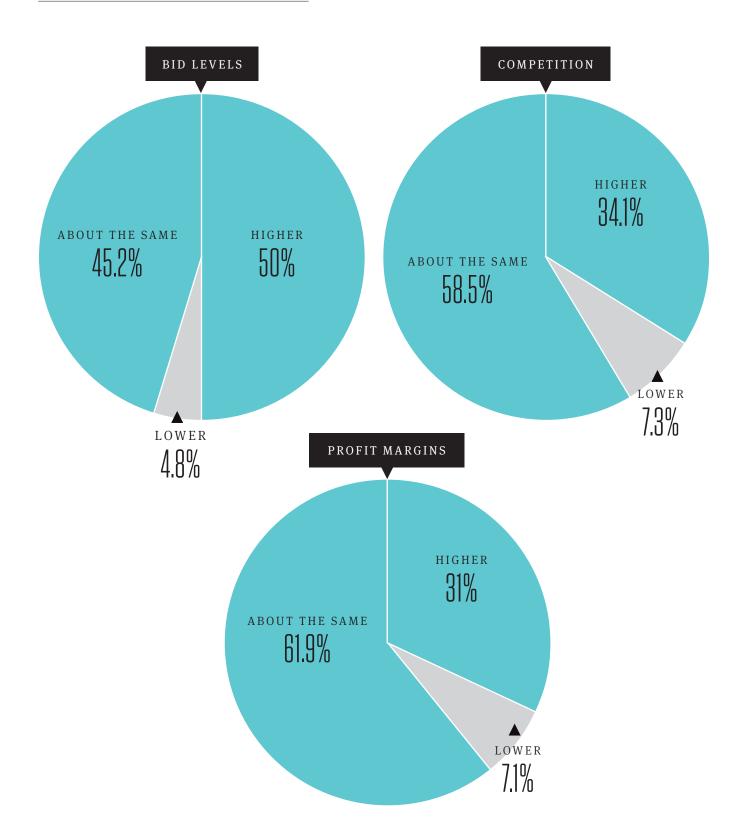
## OUOTED

MARKET

"WITH A GREAT QUANTITY OF PROJECTS OUT TO BID, THE CHALLENGE IS TO BE SELECTIVE AND SPEND OUR TIME ON THE ONES THAT ARE THE BEST FIT FOR OUR COMPANY. IN 2018 WE REALLY FOCUSED ON ALIGNING OURSELVES WITH THE RIGHT CONTRACTORS AND PROJECTS."

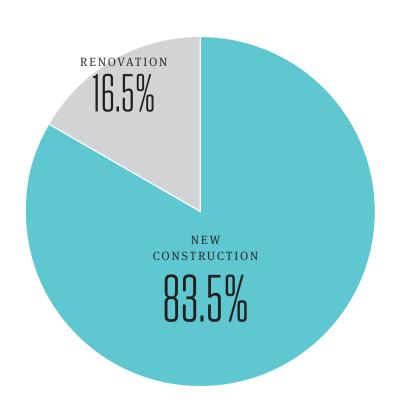
— JOHN CASHEL, PRESIDENT, ABOVE ALL STOREFRONTS, ABOVEALLSTOREFRONTS.COM

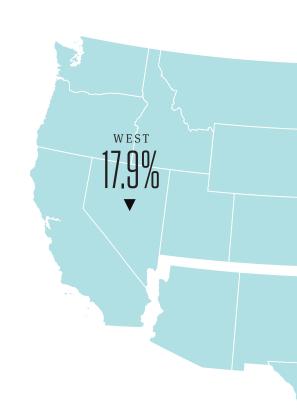
## 01 MARKET CONDITIONS IN 2018 COMPARED TO 2017



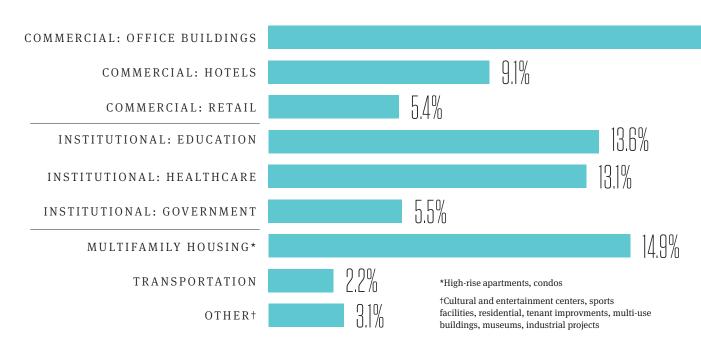
## 02 NEW CONSTRUCTION VS. RENOVATION

## 03 WHICH GEOGRAPHIC MARKETS WILL

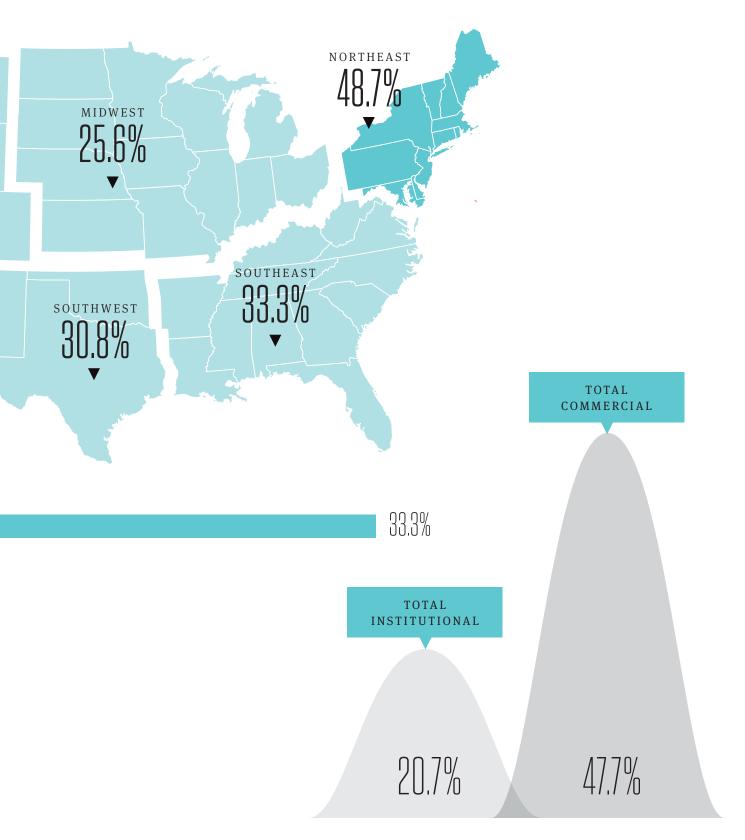




## 04 2018 PROJECTS, BY CONSTRUCTION SECTOR



## SEE THE MOST GROWTH IN 2019?\*



\*SELECT ALL THAT APPLY JUNE 2019 49

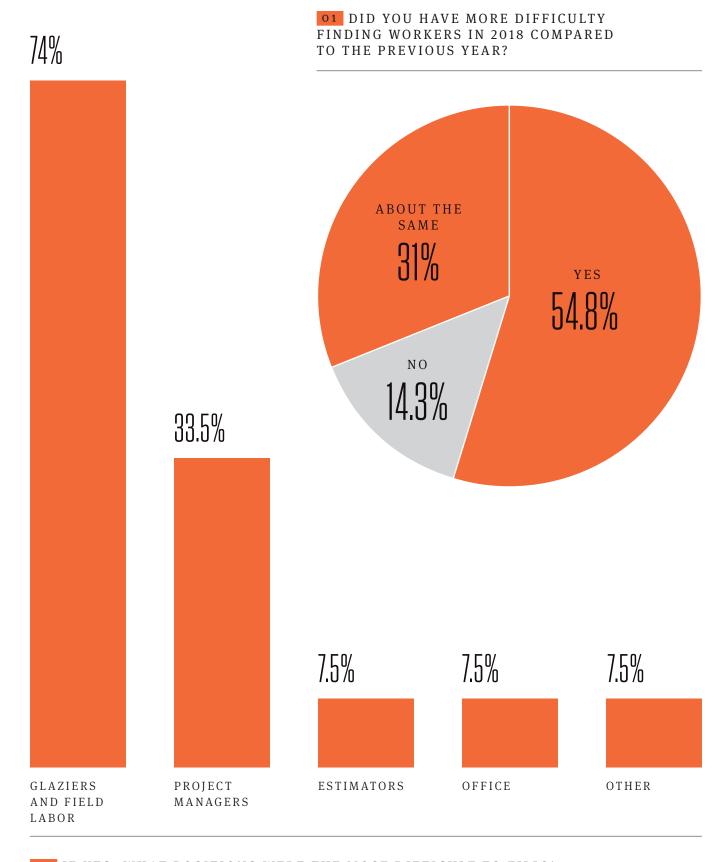
## OSTILE OHALLENGES

For the sixth consecutive year, Top 50 Glaziers have identified labor as a top challenge. More than half of respondents—55 percent—reported increased difficulty finding workers year-over-year. Glaziers and field laborers are the most difficult to find, according to 74 percent of respondents. About a third of companies add project managers to that list as well.

Other top challenges identified by Top 50 companies included managing project schedules—which is closely tied to labor concerns lead times and ongoing trade uncertainties. QUOTED

"OUR BIGGEST CHALLENGE IN 2018 WAS FINDING EXPERIENCED GLAZIERS. WE HAVE BROADENED OUR RECRUITING EFFORTS TO INCLUDE ENTRY-LEVEL CONSTRUCTION AND OTHER INDUSTRIES TO FIND TEAM MEMBERS WHO CAN LEARN A TRADE THROUGH OUR APPRENTICESHIP PROGRAM."

- ANDREA PLUNKETT, PROJECT MANAGER, JPI CORP., JPIGLASS.COM



02 IF YES, WHAT POSITIONS WERE THE MOST DIFFICULT TO FILL?\*

51

## QUOTED

"OBSTACLES ARE ALWAYS
POPPING UP, SUCH AS A
LACK OF AVAILABLE MAN
POWER, GOVERNMENT
INTERVENTION
WITH UNINTENDED
CONSEQUENCES—
TARIFFS AND MASSIVE
POTENTIAL CHANGES
TO THE ENERGY AND
BUILDING CODES—AND
SUPPLY SHORTAGES."

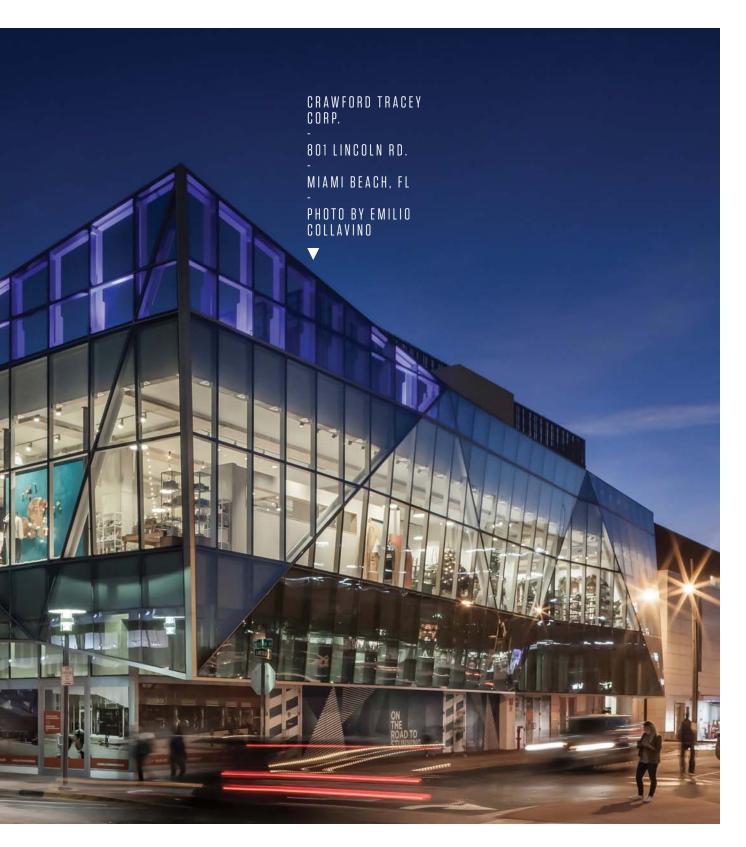
— JEFF HABER, MANAGING PARTNER, W&W GLASS, WWGLASS.COM

## QUOTED

TOP CHALLENGES
INCLUDE "MANAGING
SLIPPING PROJECT
SCHEDULES,
[AND] ADJUSTING
RESOURCES THROUGH
MANUFACTURING AND
FIELD INSTALLATIONS."

— DAN ROMINE, VICE PRESIDENT, ARCHITECTURAL GLASS & ALUMINUM, AGA-CA.COM





# THE COMPANIES DOMINATE

The annual Top 50 Glaziers list, beginning on the next page, represents what Glass Magazine editors believe to be the largest contract glazing companies serving the United States, based on reported sales volumes. Glazing firms are ranked within each sales category. Information from 49 of the Top 50 listed companies was reported directly to Glass Magazine editors from the companies' survey submissions, or from financial reports from publicly traded parent companies. In the instance that companies decline to provide information, we use independent sources to determine the most accurate ranking.

While reported gross sales can demonstrate the current health of the industry, this year, Glass Magazine also wanted to focus on the heritage of top glazier companies, recognizing family businesses and women-owned companies. Half of Top 50 companies report they are family-owned; 14 companies have been family-owned for two or more generations. Of those family-owned businesses, four are also woman-owned.

Companies on the list also pay tribute to both well-established businesses and relatively new ventures. The oldest company, Binswanger Glass, binswangerglass. com, is 147 years old, founded in 1872. The newest, Ventana Design-Build Systems, ventana.vc, opened in 2014.

While the Top 50 Glaziers list ranks glazing companies by annual gross sales, Glass Magazine recognizes that great companies come in all sizes. In an effort to recognize stand-out glazing partners, no matter their annual sales volume,

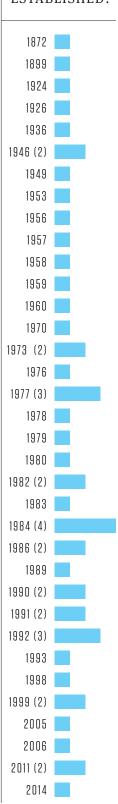
Glass Magazine looked to industry suppliers for recommendations. As part of the 2018 Top Glass Fabricators annual survey, Glass Magazine asked leading fabricators to nominate the exceptional glazing partners they worked with during the previous year. From those nominations, Glass Magazine developed the 2019 Top Glazier Partners, recognized on pages 56 and 57.

If your company belongs on the list, or you would like to update its information, please contact us. It is only with the cooperation of individual companies that Glass Magazine's Top 50 Glaziers rankings can be as accurate as possible. Questions or comments about this year's rankings, and requests to be included next year, can be sent to Norah Dick at ndick@glass.org.

## 01 2019 TOP 50 GLAZIERS, BY SALES (IN MILLIONS)

CURRENT RANK	PREVIOUS RANK ▼	COMPANY ▼	U.S. LOCATIONS	FULL-TIME EMPLOYEES ▼	TOTAL EMPLOYEES ▼	OWNERSHIP ▼
		\$400+ MILLION ▼				
1	1	Permasteelisa North America permasteelisagroup.com, Windsor, CT	7	-	-	-
		\$300-400 MILLION <b>Tolerant State</b>	•			
2	2	Enclos Corp. enclos.com, Eagan, MN	15	650	650	-
3	3	Benson Industries* bensonglobal.com, Portland, OR	7	725	725	-
		\$200-300 MILLION <b>T</b>				
4	4	Harmon Inc. harmoninc.com, Bloomington, MN	17	598	599	-
		\$100-200 MILLION ▼				
5	16	Gamma North America Inc. gammana.com, Concord, Ontario, Canada	7	486	486	-
6	7	Crown Corr Inc. crowncarr.com, Gary, IN	4	300	300	•
7	6	W&W Glass wwglass.com, Nanuet, NY	1	175	175	•
8	5	Walters & Wolf* waltersandwolf.com, Fremont, CA	7	-	-	-
9	9	Binswanger Glass binswangerglass.com, Memphis, TN	61	869	892	-
		\$50-100 MILLION				
10	17	Karas & Karas Glass Co. karasglass.com, Boston	2	90	147	-
11	11	Architectural Glass & Aluminum aga-ca.com, Livermore, CA	2	300	300	-
12	21	Massey's Plate Glass & Aluminum Inc. masseysglass.com, Branford, CT	3	-	330	-
13	14	seele Inc. seele.com, New York City	1	19	100	-
14	18	Pioneer Cladding & Glazing Systems Inc. pioneerglazing.com, Mason, OH	6	308	308	-

O2 WHEN WERE TOP 50 GLAZIERS ESTABLISHED?



## O3 TOP GLAZIER PARTNERS\*\*

## ClearVue Glass & Mirror

clearvueglassatlanta.com Marietta, GA

ClearVue Glass & Mirror "recently completed the Chick-Fil-A headquarters project that incorporated multi-surfaced etched glass within the IGUs [on a] 3-story curtain wall. ClearVue really stood out with their expert project management, communications, and ability to glaze on such a complicated and challenging project." -FGD Glass Solutions | On-Site Systems, fgdglass.com

## Glastech Glazing Contractors

glastech.ca Port Coquitlam, BC, Canada

"We have worked on numerous projects with Glastech, including [Simon Fraser University's] SE3P Building. They are always willing to take on unique and challenging projects, creating custom designs and working closely with us as the fabricator to ensure the design allows for the most streamlined fabrication processes while providing high quality results that meet or exceed expectations." -Vitrum Glass Group, vitrum.ca

\*\*BASED ON NOMINATIONS FROM TOP GLASS FABRICATORS

CURRENT RANK	PREVIOUS RANK ▼	COMPANY ▼	U.S. LOCATIONS	FULL-TIME EMPLOYEES ▼	TOTAL EMPLOYEES ▼	OWNERSHIP ▼
15	23	Ventana Design-Build Systems ventana.vc, Chicago	3	28	28	
16	19	TSI Corp. tsicorporations.com, Upper Marlboro, MD	1	210	210	•
17	30	Architectural Wall Systems LLC archwall.com, Des Moines, IA	2	110	119	
18	22	RynoClad Technologies Inc. rynoclad.com, Ontario, CA	2	98	98	•
19	15	Alliance Glazing Technologies allianceglazing.com, Romeoville, IL	3	250	250	
		\$40-50 MILLION ▼				
20/21	24	Giroux Glass Inc.  girouxglass.com, Los Angeles	4	88	201	
20/21	29	Above All Store Fronts aboveallstorefronts.com, Hauppauge, NY	1	207	207	•
22	27	Admiral Glass Co. admiralglass.net, Hauston	3	295	295	•
23/24	33	Glass Solutions Inc. gsichicago.com, Itasca, IL	1	98	101	•
23/24	25	Haley-Greer Inc. haleygreer.com, Dallas	2	150	150	•0
25	36	Kensington Glass Arts kensingtanglass.com, Ijamsville, MD	3	200	200	
26		Ranger Specialized Glass Inc. rangerglass.com, Houston	2	130	130	•
27	37/38	<b>Lafayette Metal and Glass Co.</b> Imgny.com, Hauppauge, NY	2	120	120	•0
		\$30-40 MILLION				
28	32	Egan Company/InterClad eganco.com, Brooklyn Park, MN	4	100	100	
29/30	34	Cherry Hill Glass Co. cherryhillglass.com, Branford, CT	1	135	150	•
29/30	28	Tower Glass Inc. towerglass.com, Santee, CA	2	170	170	•
31	45	Alexander Metals Inc. alexandermetalsinc.com, Nashville, TN	1	93	93	•
32	40	<b>Dynamic Glass</b> dynamicglass.com, Houston	3	165	165	

CURRENT RANK	PREVIOUS RANK	COMPANY ▼	U.S. LOCATIONS	FULL-TIME EMPLOYEES ▼	TOTAL EMPLOYEES ▼	OWNERSHIP  ▼
		\$20-30 MILLION				
33	26	Ajay Glass Co. ajayglass.com, Canandaigua, NY	2	120	150	•
34	31	Crawford-Tracey Corp. crawfordtracey.com, Deerfield Beach, FL	2	109	109	•
35	42	Anderson Aluminum andersoncompanies.com, Calumbus, OH	1	110	150	•0
36		Zephyr Aluminum LLC zephyraluminum.com, Lancaster, PA	3	80	80	
37		JPI Glass jpiglass.com, Kansas City, MD	1	104	104	•
38		Koch Corp. (Strong Tower Construction) kochcorporation.com, Louisville, KY	1	47	88	•
39	41	Sunset Glazing sunsetglazing.com, La Mesa, CA	1	7	65	
40	39	National Enclosure Co. nationalenclosure.com, Ypsilanti, MI	3	29	60	
41/42	43	Vision Enclosure Walls Inc. vewus.com, Dallas	3	135	135	
41/42		SPS Corp. spscorportion.com, Apex, NC	2	85	85	•
43		Tepcoglass LLC tepcoglass.com, Dallas	4	150	190	•
44		Specified Systems Inc. specifiedsystems.com, Canonsburg, PA	1	37	85	•
45	50	R&R Window Contractors Inc. rrwindow.com, Easthampton, MA	1	74	76	•
46		Wind Ready windready.com, Miami	1	80	80	
47		Momentum Glass momentum-glass.com, Spring, TX	2	115	115	
48	46	Synergi LLC synergillc.com, Hanover, MD	2	53	56	•
49/50		AFI Glass & Architectural Metal Inc. afiglass.com, Poughkeepsie, NY	1	40	65	•0
49/50		Mass Merchandising masmerch.com, Bohemia, NY	1	40	50	•

TOP GLAZIER PARTNERS, CONT'D

## **Glass Masters**

glassmasters.biz Ketchum. ID

"Owner Steen Sorensen has created a niche market specializing in high-end second homes in the Sun Valley, Idaho, market. His ability to include heavy low-iron glass and unique features make Glass Masters stand out." — TBM Inc., tbmglass.com

## **Glass Solutions**

gsichicago.com Chicago

"Glass Solutions, Chicago, is exceptional. They excel and specialize in high-end interior glass installation. We've worked with them over many years and appreciate the quality of their work and their ability to meet our tight deadlines."—Skyline Design, skydesign.com

## Honorable Mentions

## MY SHOWER DOOR

myshowerdoor.com nominated by D3 Glass LLC, d3glass.com

## PERMASTEELISA NORTH AMERICA

permasteelisagroup. com, nominated by Dundy Glass & Mirror Corp., dundyglass.com

## ADVANCED GLAZING CONTRACTORS

advancedglazingcontractors.com, nominated by Glenny Glass Co., glennyglass.com